

*Statue of Shang Ti*

## **INTRODUCTION**

So, I'm going through and editing John Watson's translation (link in the Footnotes - based on Giles' translation - with a little help from Griffith) from a soldier's point of view because most translators have probably not served in the military in any capacity and, therefore, their work may be lacking in certain particulars of interest to those who have.

Further, being in love with the language, they are loath to give up 2500 year old idioms which inhibit a more thorough study from a military point of view. For example, "*bedewing their garments*" any soldier would more readily understand as 'pissing their pants' (*which Tzu couldn't come right out and say lest he offend sensitive ears so he talked around it*) and, "*to lift an autumn down*" basically means 'to skin a whabbit.'

All kidding aside, I also have removed all the commentaries because, though they are good for background information, some of them, quite frankly, don't know what the hell they are talking about.

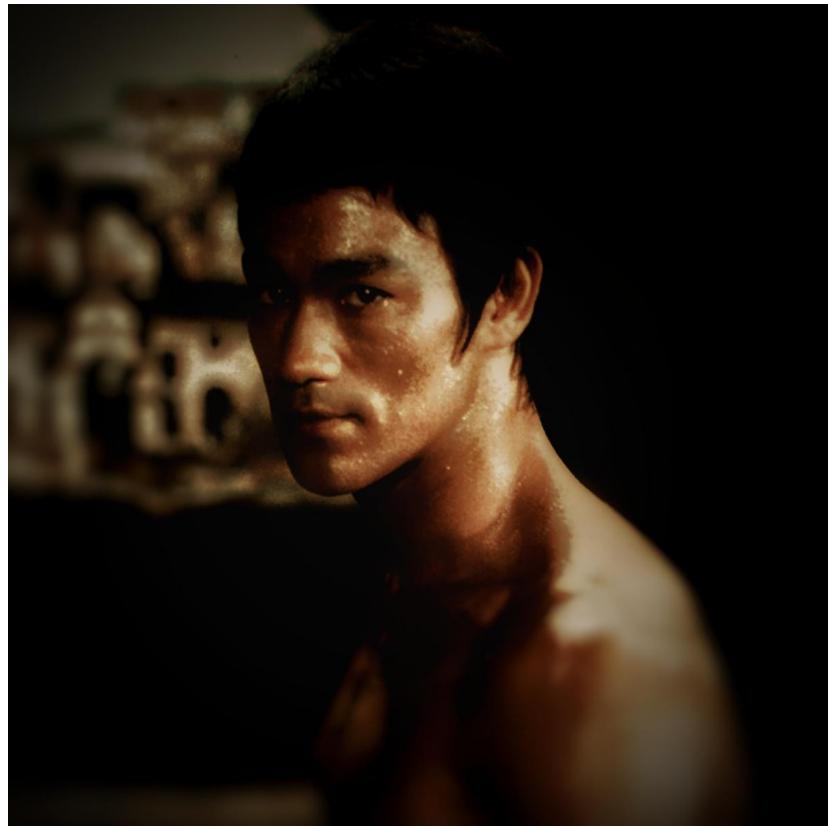
*An example is the Commentator (not Tzu as everyone assumes) who said that if you wait long enough your enemies' bodies will come floating down the river to you which is pure ideological bullshit (if both generals take that position then both armies will die of old age) and most strategists will tell you that you should wait till about half the enemy army is crossing the river then you pound the piss out of them.*

Other Commentators make obvious statements that unnecessarily interfere with the flow of the work, and, for this reason I will keep my **comments** as short as possible in the process of modernizing this work from a veteran's point of view. In this way, we should stay in line with the real experts and have clearer knowledge of what the Artist of War was communicating.

Now, during the course of abridging this work, I made the obvious conclusion that the closing section of chapter seven was not supposed to be there so I placed it in an appendix then started chapter eight and John's first paragraph jumped out at me for he stated that, due to disharmony (indicated by the missing header, etc) some experts think there may be a section missing from that chapter and I realized that this was originally where that appendix used to be so I have restored it to its proper position and the interested reader may want to look at chapter eight anew and he may discover, after 2500 years, what the *Nine Variables* are.

And, for the record, I made this discovery after I had placed a picture of Bruce Lee at the end of this intro whom I consider to be the Father of American Martial Arts (as Pele for American soccer) and without whom I may not have taken an interest in the Classic of Military Strategy.

As an introduction to this paraphrased abridgment I will include a summary of my critique of Samuel Griffith's Translation from my post on the *Artist of War* (see appendix) which may actually be more pertinent now than it was when I first penned it.



**Bruce Lee**

*When we look at the chapters and discern their true meaning, we see that Sun Tzu laid out this plan in a concise form in view of forging this Kingdom from the start to the end of the campaign. The translator's titles for the chapters, due to the difficulties involved in translation, hide this overall unity.*

*I would suggest:*

*1) Tactics; 2) Logistics - where 'dangers' on pg 73 should be 'costs' and also 'enraged' on pg 75 should read 'motivated'; 3) Strategy; 4) Command; 5) Control; 6) Formation; 7) Maneuver; 8) Deployment; 9) Encampment; 10) Engagement; 11) Occupation; 12) Victory; 13) Intelligence.*

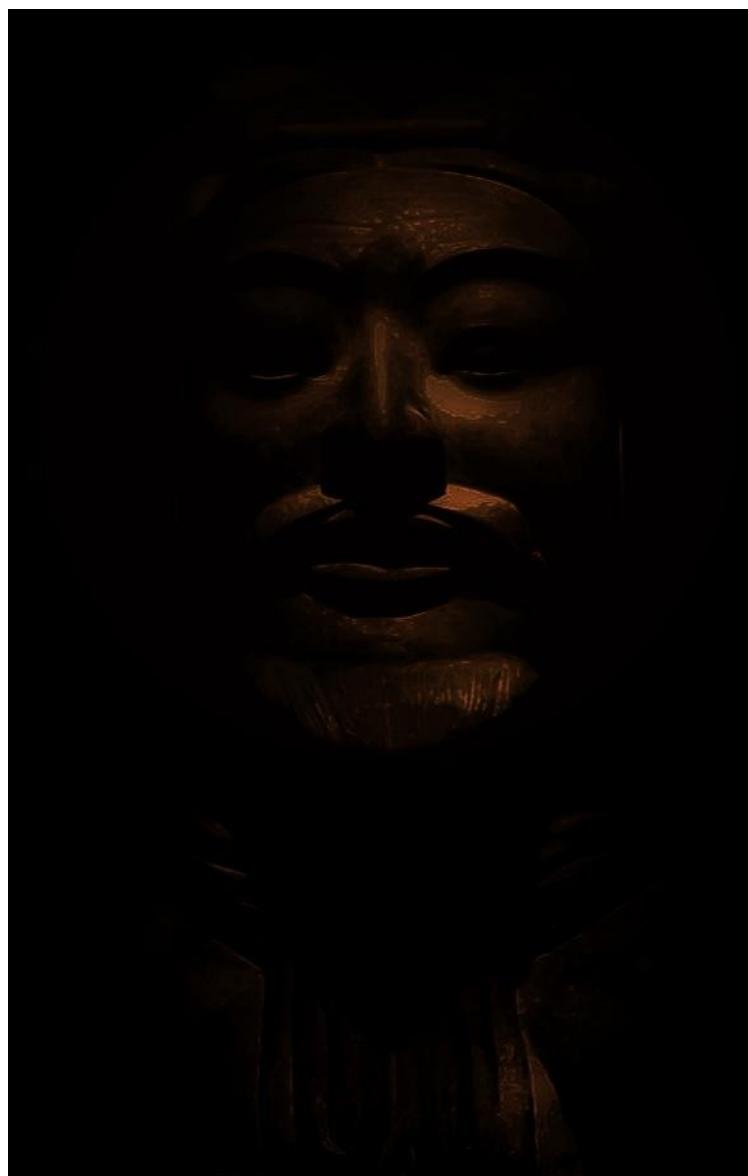
*Thus, he lays out the entire process of a Military Campaign against, lets say, Yueh, from the original assessment and conscription of troops to the maneuver and encampment in preparation for employment (deployment proper) and engagement and the resulting occupation of the conquered territory and finally ends in the gathering of intelligence on the next country, which is where the information would come from for a proper assessment and the development of proper tactics for the next campaign (or in other words, right back to Chapter One).*

*Thus, as the translator states, though some of Sun Tzu's information seems to be redundant (the types of ground etc) it is addressed from a different point in the overall process (i.e. - Marching over ground, Encamping on ground, Engaging on ground and Occupying*

*captured ground). And what he did with this employment application was to give the Emperor a specific blueprint and plan of attack to bring his nation to Empire status and thus to bring Order to the region where Chaos was having its sway.*

*So, this is not just a book on the Art of War, as important as that subject is to the State. It is actually a discourse of controlling the Power of the Necessary Evil in order to bring Order out of Chaos and thus to bring Peace and Civilization to a Nation or group thereof.*

*And since that Power is controlled by the General as the Precious Jewel of the State then this book is, actually, a Self-Portrait of the Artist of War.*



***Statue of Sun Tzu***

## **1. LAYING PLANS**

**Sun Tzu said: The Art of War is of vital importance to the State.**

*It is a matter of life and death, a road either to safety or to ruin. Hence it is a subject of inquiry which can on no account be neglected.*

*The art of war, then, is governed by five constant factors, to be taken into account in one's deliberations, when seeking to determine the conditions obtaining in the field. These are: (1) The Moral Law; (2) Heaven; (3) Earth; (4) The Commander; (5) Method and Discipline. The Moral Law causes the people to be in complete accord with their ruler, so that they will follow him regardless of their lives, undismayed by any danger. Heaven signifies night and day, cold and heat, times and seasons. Earth comprises distances, great and small; danger and security; open ground and narrow passes; the chances of life and death. The Commander for the virtues of wisdom, sincerity, benevolence, courage and strictness. Method and Discipline are to be understood by the marshaling of the army in its proper subdivisions, the graduations of rank among the officers, the maintenance of roads by which supplies may reach the army and the control of military expenditure.*

*These five points should be familiar to every general: he who knows them will be victorious; he who knows them not will fail. Therefore, in your deliberations, when seeking to determine the military conditions, let them be made the basis of a comparison, in this wise:*

*Which of the two sovereigns is imbued with the Moral Law? Which of the two generals has the most ability? With whom lie the advantages derived from Heaven and Earth? On which side is discipline most rigorously enforced? Which army is stronger? On which side are officers and men more highly trained? In which army is there the greater consistency both in reward and punishment?*

*By means of these seven considerations I can forecast victory or defeat.*

*The general that hearkens to my counsel and acts upon it, will conquer: let such a one be retained in command. The general that hearkens not to my counsel nor acts upon it, will suffer defeat: let such a one be dismissed. While heeding the profit of my counsel, avail yourself also of any helpful circumstances over and beyond the ordinary factors. As circumstances are favorable, one should modify one's plans.*

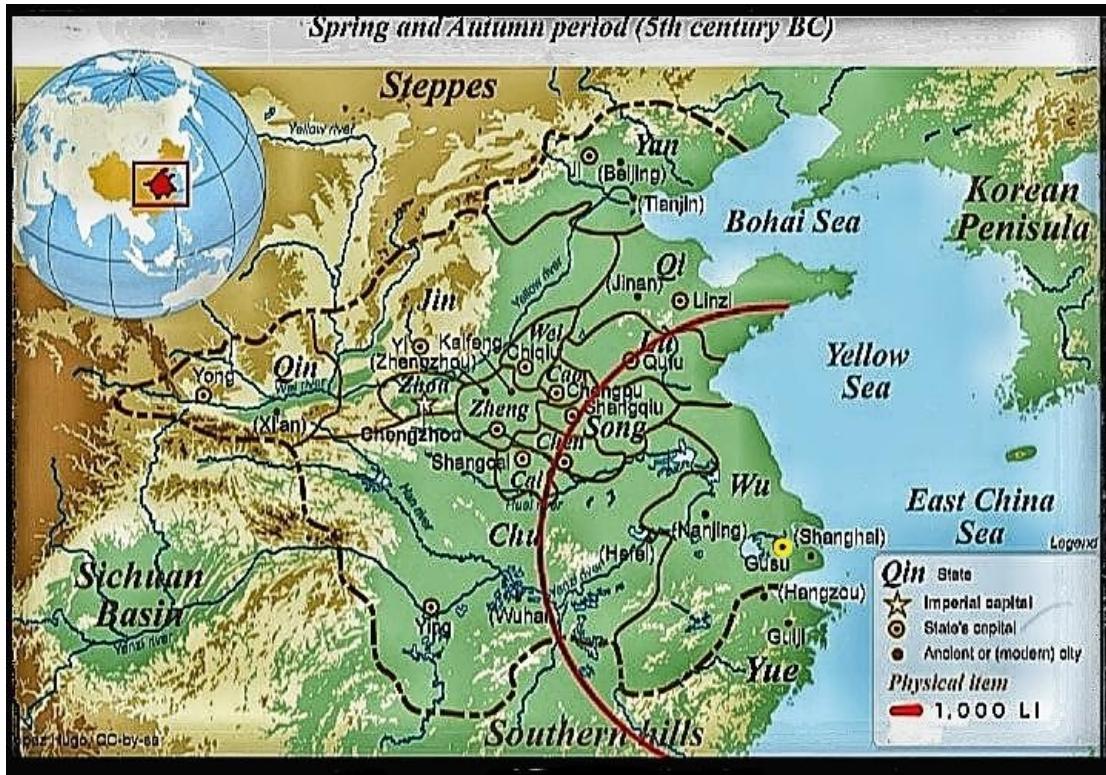
**All warfare is based upon deception.**

*Hence, when able to attack, we must seem unable; when using our forces, we must seem inactive; when we are near, we must make the enemy believe we are far away; when far away, we must make him believe we are near. Hold out baits to entice the enemy. Feign disorder, and defeat him.*

*If he is secure at all points, be prepared for him. If he is in superior strength, evade him. If your opponent is of bad temper, seek to irritate him. Pretend to be weak, that he may grow arrogant. If he is taking his ease, give him no rest. If his forces are united, separate them. Attack him where he is unprepared, appear where you are not expected.*

*These military devices, leading to victory, must not be divulged beforehand.*

*Now the general who wins a battle makes many calculations in his war room before the battle is fought. The general who loses a battle makes only a few calculations beforehand. Thus many calculations lead to victory and few calculations to defeat: how much more no calculation at all. It is by attention to this point that I can foresee who is likely to win or lose.*



## 2. WAGING WAR

*In the operations of war, where there are in the field a thousand swift chariots, as many heavy chariots, and a hundred thousand mail-clad soldiers, with provisions enough to carry them a thousand LI [360 miles would place you in the heart of Chu and Yueh] the expenditure at home and at the front, including entertainment of guests, small items such as glue and paint, and sums spent on chariots and armor, will reach the total of a thousand ounces of silver per day. 1*

*Such is the cost of fielding an army of 100,000 men.*

*When you engage in actual fighting, if victory is long in coming, then men's weapons will grow dull and their ardor will be damped. If you lay siege to a town, you will exhaust your strength. Again, if the campaign is protracted, the resources of the State will not be equal to the strain. Now, when your weapons are dulled, your ardor damped, your strength exhausted and your treasure spent, other chieftains will spring up to take advantage of your extremity. Then no man, however wise, will be able to avert the consequences that*

*must ensue. Thus, though we have heard of mindless haste in war, mindfulness has never been seen associated with a long dalliance.*

***There is no instance of a country having benefited from prolonged warfare.***

*It is only one who is thoroughly acquainted with the toll of war that can thoroughly understand the profitable way of carrying it on. The skillful soldier does not raise a second levy, nor are his supply-wagons loaded more than twice. Bring war supplies with you from home, but also forage on the enemy. Thus the army will have enough food for its needs.*

*Poverty of the State's coffers causes an army to be maintained by contributions from a distance. Contributing to maintaining an army at a distance causes the people to be impoverished. On the other hand, the proximity of an army causes prices to go up; and high prices cause the people's substance to be drained away. When their substance is drained away, the peasantry will be afflicted by heavy exactions. With this loss of substance and exhaustion of resources, the homes of the people will be stripped bare, and three-tenths of their income will be dissipated while government expenses for broken chariots, worn-out horses, breast-plates and helmets, bows and arrows, spears and shields, protective mantles, draught-oxen and heavy wagons, will amount to four-tenths of its total budget.*

*Hence a wise general makes a point of foraging on the enemy. One cartload of the enemy's provisions is equivalent to twenty of one's own, and likewise a single wheelbarrow of his provender is equivalent to twenty from one's own store.*

*Now in order to kill the enemy, our men must be roused to anger; that there may be advantages from defeating the enemy, they must have their rewards. Therefore in chariot fighting, when ten or more chariots have been taken, those should be rewarded who took the first. Our own flags should be substituted for those of the enemy, and the chariots mingled and used in conjunction with ours. The captured soldiers should be kindly treated and kept. This is called, using the conquered foe to augment one's own strength.*

*In war, then, let your great object be victory, not lengthy campaigns. Thus it may be understood that the leader of armies is the arbiter of the people's fate, the man on whom it depends, whether the nation shall be in peace or in peril.*

***3. ATTACK BY STRATAGEM***

*In the practical art of war, the best thing of all is to take the enemy's country whole and intact; to shatter and destroy it is not so good. So, too, it is better to capture an entire army than to destroy it, to capture a regiment, a detachment or a company entirely rather than to destroy them.*

*Hence to fight and conquer in all your battles is not supreme excellence; supreme excellence consists in breaking the enemy's resistance without fighting. Thus the highest form of generalship is to frustrate the enemy's plans; the next best is to prevent the unity of the enemy's forces; the next in order is to attack the enemy's army in the field; and the worst policy of all is to besiege walled cities. The rule is not to besiege walled cities if it can possibly be avoided.*

*The preparation of mantlets, movable shelters, and various implements of war, will take up to three whole months; and the piling up of mounds over against the walls will take three months more. The general, unable to control his irritation, will launch his men to the assault like swarming ants [mindless haste] with the result that one-third of his men are slain, while the town still remains untaken. Such are the disastrous effects of a siege.*

*Therefore the skillful leader subdues the enemy's troops without any fighting; he captures their cities without laying siege to them; he overthrows their Kingdom without lengthy operations in the field. With his forces intact he will defeat the Masters of the Empire, and thus, without losing a man, his triumph will be complete. This is the method of attacking by stratagem.*

*It is the rule in war, if our forces are ten to the enemy's one, to surround him; if five to one, to attack him; if twice as numerous, to divide our army into two. If equally matched, we can offer battle; if slightly inferior in numbers, we can hound the enemy; if quite unequal in every way, we can flee from him. Hence, though an obstinate fight may be made by a small force, in the end it must be captured by the larger force.*

*Now the general is the bulwark of the State; if the bulwark is complete at all points; the State will be strong; if the bulwark is defective, the State will be weak.*

*There are three ways in which a ruler can bring misfortune upon his army. By commanding the army to advance or to retreat, being ignorant of the fact that it cannot obey. This is called hobbling the army. By attempting to govern an army in the same way as he administers a kingdom, being ignorant of the conditions which obtain in an army. This causes restlessness in the soldier's minds. By employing the officers of his army without discrimination through ignorance of the military principle of adaptation to circumstances. This shakes the confidence of the soldiers. But when the army is restless and distrustful, trouble is sure to come from the other feudal princes. This is simply bringing anarchy into the army, and flinging victory away.*

*Thus we may know that there are five essentials for victory. He will win who knows when to fight and when not to fight. He will win who knows how to handle both superior and inferior forces. He will win whose army is animated by the same spirit throughout all its ranks. He will win who, having prepared himself, waits to take the enemy unprepared. He will win who has military capacity and is not interfered with by the sovereign.*

*Hence the saying: If you know the enemy and know yourself, you need not fear the result of a hundred battles. If you know yourself but not the enemy, for every victory gained you will also suffer a defeat. If you know neither the enemy nor yourself, you will succumb in every battle.*

#### **4. TACTICAL DISPOSITIONS**

*The good fighters of old first put themselves beyond the possibility of defeat, and then waited for an opportunity of defeating the enemy. To secure ourselves against defeat lies in our own hands, but the opportunity of defeating the enemy is provided by the enemy*

*himself. Thus the good fighter is able to secure himself against defeat, but cannot make certain of defeating the enemy. Hence the saying: One may know how to conquer without being able to do so. Security against defeat implies defensive tactics; ability to defeat the enemy means taking the offensive. Standing on the defensive indicates insufficient strength; attacking, a superabundance of strength. The general who is skilled in defense hides in the most secret recesses of the earth; he who is skilled in attack flashes forth like a bolt from the blue. Thus, on the one hand we have the ability to protect ourselves; on the other, a victory that is complete.*

*To see victory only when it is within the sight of the vulgar is not the apex of excellence. Nor is it the pinnacle of excellence if you fight and conquer and the whole Empire says, "Well done!" To skin a rabbit is no sign of great strength; to see the sun and moon is no sign of sharp sight; to hear the noise of thunder is no sign of an attentive ear.*

*What the ancients called a clever fighter is one who not only wins, but excels in winning with ease. Hence his victories bring him neither reputation for wisdom nor credit for courage. He wins his battles by making no mistakes. Making no mistakes is what establishes the certainty of victory, for it means conquering an enemy that is already defeated. Hence the skillful fighter puts himself into a position which makes defeat impossible, and does not miss the moment for conquering the enemy. Thus it is that in war the victorious strategist only seeks battle after the victory has been won, whereas he who is destined to defeat first fights and afterwards looks for victory. The consummate leader cultivates the moral law, and strictly adheres to method and discipline; thus it is in his power to control success.*

*In respect of martial evaluation [method] , we have, firstly, Recon; secondly, Estimation of quantity; thirdly, Strategy; fourthly, Weighing the odds; fifthly, Victory. Recon depends upon terrain; Estimation of quantity to Recon; Strategy to Estimation of quantity; Weighing the odds to Strategy; and Victory to Weighing the odds. A victorious army opposed to a routed one, is as a pound's weight placed in the scale against a single grain. The onrush of a conquering force is like the bursting of pent-up waters into a chasm a thousand fathoms deep.*

## **5. ENERGY**

*The control of a large force is the same principle as the control of a few men: it is merely a question of marshaling their numbers. Fighting with a large army under your command is in no way different from fighting with a small one: it is merely a question of instituting signs and signals [Communication, Command, Control].*

*To ensure that your whole host may withstand the brunt of the enemy's attack and remain unshaken—this is effected by maneuvers direct and indirect, that the impact of your army may be like a grindstone dashed against an egg—this is effected by the science of weak points and strong.*

*In all fighting, the overt method may be used for joining battle, but covert methods will be needed in order to insure victory. Indirect tactics, efficiently applied, are inexhaustible as Heaven and Earth, unending as the flow of rivers and streams; like the sun and moon, they*

*end only to begin anew; like the four seasons, they pass away to return once more. There are not more than five musical notes, yet the combinations of these five give rise to more melodies than can ever be heard. There are not more than five primary colors (blue, yellow, red, white, and black), yet in combination they produce a greater spectrum than can ever be seen. There are not more than five cardinal tastes (sour, acrid, salt, sweet, bitter), yet combinations of them yield more flavors than can ever be tasted. In battle, there are not more than two methods of attack: the direct and the indirect; yet these two in combination give rise to an endless series of maneuvers. The direct and the indirect lead on to each other in turn. It is like moving in a circle—you never come to an end. Who can exhaust the possibilities of their combination?*

*The onset of troops is like the rush of a torrent which will even roll boulders along in its course. The quality of decisiveness is like the well-timed swoop of a falcon which enables it to strike and destroy its victim.* **2**

*Therefore the good fighter will be terrible in his charge and prompt in his attack. Energy may be likened to the bending of a crossbow; decision, to the releasing of a trigger.*

*Amid the turmoil and tumult of battle, there may seemingly be disorder and yet no real disorder at all; amid confusion and chaos, your array may be without head or tail, yet it will be surety against defeat. Simulated disorder presupposes perfect discipline, simulated fear postulates courage; simulated weakness presumes strength. Hiding order beneath the cloak of disorder is simply a question of subterfuge ; concealing courage under a show of timidity presupposes a fund of latent potential; masking strength with weakness is to be accomplished by tactical dispositions. Thus one who is skillful at keeping the enemy off balanced maintains deceitful appearances, according to which the enemy will act. He offers something, that the enemy may snatch at it. By holding out baits, he keeps him on the march; then with a body of picked men he lies in wait for him. The clever combatant looks to the effect of combined energy, and does not require too much from individuals.*

*Hence his ability to pick out the right men and utilize combined energy. When he utilizes combined energy, his fighting men become as it were like unto rolling logs or a landslide. For it is the nature of a log or stone to remain motionless on level ground, and to move when on a slope; if four-cornered, to come to a standstill, but if round-shaped, to go rolling down. Thus the energy developed by good fighting men is as the momentum of a round stone rolled down a mountain thousands of feet in height.*

*So much on the subject of energy.*

## **6. WEAK POINTS AND STRONG**

*Whoever is first in the field and awaits the coming of the enemy, will be fresh for the fight; whoever is second in the field and has to hasten to battle will arrive exhausted. Therefore the clever combatant imposes his will on the enemy, but does not allow the enemy's will to be imposed on him. By holding out advantages to him, he can cause the enemy to approach of his own accord; or, by inflicting damage, he can make it impossible for the enemy to draw near. If the enemy is taking his ease, he can harass him; if well supplied with food, he can starve him out; if quietly encamped, he can force him to move.*

*Appear at points which the enemy must hasten to defend; march swiftly to places where you are not expected. An army may march great distances without distress if it marches through territory where the enemy is not. You can be sure of succeeding in your attacks if you only attack places which are undefended. You can ensure the safety of your defense if you only hold positions that cannot be attacked.*

*Hence that general is skillful in attack whose opponent does not know what to defend and he is skillful in defense whose opponent does not know what to attack.*

***Subtly and secretly we are, as the Creator, unseen and unheard*** and hence we can hold the enemy's fate in our hands. [Hill Translation]

*You may advance and be absolutely irresistible, if you make for the enemy's weak points; you may retire and be safe from pursuit if your movements are more rapid than those of the enemy.*

*If we wish to fight, the enemy can be forced into an engagement even though he is sheltered behind a high rampart and a deep ditch. All we need to do is attack some other place that he will be obliged to relieve.*

*If we do not wish to fight, we can prevent the enemy from engaging us even though the lines of our encampment are merely a line drawn in the sand. All we need to do is to throw something odd and unpredictable in his way. [A bluff, so the experts, but I suspect a diversion such as a feint or rope a dope is the more likely contextual meaning.]*

*By discovering the enemy's dispositions and remaining invisible ourselves, we can keep our forces concentrated, while the enemy's must be divided. We can form a single united body, while the enemy must split up into fractions. Hence there will be a whole pitted against separate parts of a whole, which means that we shall be many to the enemy's few. And if we are able thus to attack an inferior force with a superior one, our opponents will be in dire straits.*

*The spot where we intend to fight must not be made known; for then the enemy will have to prepare against a possible attack at several different points; and his forces being thus distributed in many directions, the numbers we shall have to face at any given point will be proportionately few. For should the enemy strengthen his van, he will weaken his rear; should he strengthen his rear, he will weaken his van; should he strengthen his left, he will weaken his right; should he strengthen his right, he will weaken his left. If he sends reinforcements everywhere, he will be weak everywhere. Numerical weakness comes from having to prepare against multiple fronts; numerical strength, from compelling our adversary to make these preparations against us.*

*Knowing the place and the time of the coming battle, we may concentrate from the greatest distances in order to fight. But if neither time nor place be known, then the left wing will be impotent to succor the right, the right equally impotent to succor the left, the van unable to relieve the rear, or the rear to support the van. How much more so if the*

*furthest portions of the army are anything under 40 miles apart, and even the nearest are separated by many miles.*

*Though according to my estimate the soldiers of Yueh exceed our own in number, that shall advantage them nothing in the matter of victory. I say then that victory can be achieved. Though the enemy is stronger in numbers, we may prevent him from fighting. Scheme so as to discover his plans and the likelihood of their success. Rouse him, and learn the principle of his activity or inactivity. Force him to reveal himself, so as to find out his vulnerable spots. Carefully compare the opposing army with your own, so that you may know where strength is superabundant and where it is deficient.*

*In making tactical dispositions, the greatest position you can attain is to conceal them; conceal your dispositions, and you will be safe from the prying of the subtlest spies, from the machinations of the wisest brains.*

*How victory may be produced for them out of the enemy's own tactics—that is what the multitude cannot comprehend. All men can see the tactics whereby I conquer, but what none can see is the strategy out of which victory is derived. Do not repeat the tactics which have gained you one victory, but let your methods be regulated by the infinite variety of circumstances.*

*Military tactics are like unto water; for water in its natural course runs away from high places and hastens downwards. So in war, the way is to avoid what is strong and to strike at what is weak. Water shapes its course according to the nature of the ground over which it flows; the soldier works out his victory in relation to the foe whom he is facing. Therefore, just as water retains no constant shape, so in warfare there are no constant conditions. He who can modify his tactics in relation to his opponent and thereby succeed in winning, may be called a heaven-born captain. The five elements (water, fire, wood, metal, earth) are not always equally predominant; the four seasons make way for each other in turn. There are short days and long; the moon has its periods of waning and waxing.*

## **7. MANEUVERING**

*In war, the general receives his commands from the sovereign. Having collected an army and marshaled his forces, he must blend and harmonize the different elements thereof before pitching his camp. After that, comes tactical maneuvering, other than which there is nothing more difficult. The difficulty of tactical maneuvering consists in turning the detour into the direct, and misfortune into gain. Thus, to take a long and circuitous route, after enticing the enemy out of the way, and though starting after him, to contrive to reach the goal before him, shows knowledge of the artifice of deviation.*

*Maneuvering with an army is advantageous; with an undisciplined multitude, most dangerous.*

*If you set a fully equipped army in march in order to snatch an advantage, the chances are that you will be too late. On the other hand, to detach a flying column for the purpose involves the sacrifice of its baggage and stores.*

*Thus, if you order your men to roll up their buff-coats, and make forced marches without halting day or night, covering double the usual distance at a stretch (40 miles) in order to wrest an advantage, the leaders of all your three divisions [Van, Mid, Rear Guards] will fall into the hands of the enemy [having become the undisciplined multitude he warns of]. The stronger men will be in front, the weaker ones will fall behind, and on this plan only one-tenth of your army will reach its destination.*

*If you march 20 miles in order to outmaneuver the enemy, you will lose the leader of your first division, and only half your force will reach the goal.*

*If you march 10 miles with the same object, two-thirds of your army will arrive.*

*We may take it then that an army without its baggage train is lost; without provisions it is lost; without a supply train it is lost.*

*We cannot enter into alliances until we are acquainted with the designs of our neighbors.*

*We are not fit to lead an army on the march unless we are familiar with the face of the country—its mountains and forests, its pitfalls and precipices, its marshes and swamps. We shall be unable to turn natural advantage to account unless we make use of local guides.*

*In war, practice dissimulation, and you will succeed.*

*Whether to concentrate or to divide your troops, must be decided by circumstances.*

*Let your rapidity be that of the wind, your compactness that of the forest. In raiding and plundering be like fire, in immovability like a mountain. Let your plans be dark and impenetrable as night, and when you move, fall like a thunderbolt.*

*When you plunder a countryside, let the spoil be divided amongst your men; when you capture new territory, cut it up into allotments for the benefit of the soldiery.*

*Ponder and deliberate before you make a move. The one who will conquer is he who has learned the art of discernment.*

*Such is the art of maneuvering.*

## **8. VARIATION IN TACTICS**

**The Book of Army Command** says : On the field of battle, the spoken word does not carry far enough: hence the institution of gongs and drums. Nor can ordinary objects be seen clearly enough: hence the institution of banners and flags. Gongs and drums, banners and flags, are means whereby the ears and eyes of the host may be focused on one particular point. The host thus forming a single united body, is it impossible either for the brave to advance alone, or for the cowardly to retreat alone.

*This is the art of handling large masses of men. In night-fighting, then, make much use of signal-fires and drums, and in fighting by day, of flags and banners, as a means of influencing the ears and eyes of your army.*

*A whole army may be robbed of its spirit; a commander may be robbed of his presence of mind. Now a soldier's spirit is keenest in the morning; by noonday it has begun to flag; and in the evening, his mind is bent only on returning to camp. A clever general, therefore, avoids an army when its spirit is keen, but attacks it when it is sluggish and inclined to return. This is the art of psychological warfare.*

*Disciplined and calm, to await the appearance of disorder and hubbub amongst the enemy:—this is the art of retaining self control.*

*To be near the goal while the enemy is still far from it, to wait at ease while the enemy is toiling and struggling, to be well-fed while the enemy is famished:—this is the art of conservation of one's energy.*

*To refrain from intercepting an enemy whose banners are in perfect order, to refrain from attacking an army drawn up in a calm and confident array:—this is the art of situational awareness.*

*It is a military axiom not to advance uphill against the enemy, nor to oppose him when he comes downhill. Do not pursue an enemy who simulates flight; do not attack soldiers whose temper is keen. Do not swallow bait offered by the enemy. Do not interfere with an army that is returning home. When you surround an army, leave an outlet free. Do not press a desperate foe too hard. This is the art of making war. When in difficult territory do not encamp. In land where high roads intersect, join hands with your allies. Do not linger in dangerously isolated positions. In hemmed-in situations, you must resort to stratagem. In a desperate position, you must fight. There are some roads which must not be followed, some armies which must not be attacked, some towns which must not be besieged, some positions which must not be contested and some commands of the sovereign which must not be obeyed.*

*The general who thoroughly understands the advantages that accompany variation of tactics knows how to deploy his troops. The general who does not understand these, may be well acquainted with the configuration of the country, yet he will not be able to turn his knowledge to practical use. So, the student of war who is unversed in the art of war of varying his plans, even though he is acquainted with the Five Advantages, will fail to make the best use of his men. Hence in the wise leader's plans, considerations of advantage and of disadvantage will be blended together. If our expectation of advantage is tempered in this way, we may succeed in accomplishing the essential part of our schemes. If, on the other hand, in the midst of difficulties we are always ready to seize an advantage, we may extricate ourselves from misfortune.*

*Reduce the hostile chiefs by inflicting damage on them; and make trouble for them, and keep them constantly engaged; hold out specious allurements, and make them rush to any given point. The art of war teaches us to rely not on the likelihood of the enemy not*

*coming, but on our own readiness to receive him; not on the chance of his not attacking, but rather on the fact that we have made our position unassailable.*

*There are five dangerous faults which may affect a general: (1) Recklessness, which leads to destruction; (2) cowardice, which leads to capture; (3) a hasty temper, which can be provoked by insults; (4) a delicacy of honor which is sensitive to shame; (5) over-solicitude for his men, which exposes him to worry and trouble. These are the five besetting sins of a general, ruinous to the conduct of war. When an army is overthrown and its leader slain, the cause will surely be found among these five dangerous faults. Let them be a subject of meditation.*

## **9. THE ARMY ON THE MARCH**

*We come now to the question of encamping the army, and observing signs of the enemy.*

*Pass quickly over mountains, and keep in the neighborhood of valleys. Camp in high places, not on high hills, but on knolls or hillocks elevated above the surrounding country, facing the sun. Do not climb heights in order to fight. So much for mountain warfare.*

*After crossing a river, you should get far away from it. When an invading force crosses a river in its onward march, do not advance to meet it in mid-stream. It will be best to let half the army get across, and then deliver your attack.*

*If you are anxious to fight, you should not go to meet the invader near a river which he has to cross. Moor your craft higher up than the enemy, and facing the sun. Do not move upstream to meet the enemy. So much for river warfare.*

*In crossing salt-marshes, your sole concern should be to get over them quickly, without any delay. If forced to fight in a salt-marsh, you should have water and grass near you, and get your back to a stand of trees. So much for operations in salt-marshes.*

*In dry, level country, take up an easily accessible position with rising ground to your right and on your rear, so that the danger may be in front, and safety lies behind. So much for campaigning in flat territory.*

*These are the four useful branches of military knowledge, which enabled the Yellow Emperor to vanquish four several sovereigns.*

*All armies prefer high ground to low, and sunny places to dark. If you are careful of your men, and camp on hard ground, the army will be free from disease of every kind, and this will spell victory.*

*When you come to a hill or a bank, occupy the sunny side, with the slope on your right rear. Thus you will at once act for the benefit of your soldiers and utilize the natural advantages of the ground.*

*When, in consequence of heavy rains up-country, a river which you wish to ford is swollen and flecked with foam, you must wait until it subsides.*

*Terrain in which there are precipitous cliffs with torrents running between, deep natural hollows, confined places, tangled thickets, quagmires and crevasses, should be left with all possible speed and not approached. While we keep away from such places, we should get the enemy to approach them; while we face them, we should let the enemy have them on his rear.*

*If in the neighborhood of your camp there should be any hilly country, ponds surrounded by aquatic grass, hollow basins filled with reeds, or woods with thick undergrowth, they must be carefully routed out and searched; for these are places where men in ambush or insidious spies are likely to be lurking.*

*When the enemy is close at hand and remains quiet, he is relying on the natural strength of his position. When he keeps aloof and tries to provoke a battle, he is anxious for the other side to advance. If his place of encampment is easy to access, he is setting a trap.*

*Movement amongst the trees of a forest shows that the enemy is advancing. The appearance of a number of screens in the midst of thick grass means that the enemy wants to make us suspicious. The rising of birds in their flight is the sign of an ambush. Startled beasts indicate that a sudden attack is coming.*

*When there is dust rising in a high column, it is the sign of chariots advancing; when the dust is low, but spread over a wide area, it betokens the approach of infantry. When it branches out in different directions, it shows that parties have been sent to collect firewood. A few clouds of dust moving to and fro signify that the army is encamping.*

*Humble words and increased preparations are signs that the enemy is about to advance. Violent language and driving forward as if to the attack are signs that he will retreat.*

*When the light chariots come out first and take up a position on the wings, it is a sign that the enemy is forming for battle.*

*Peace proposals unaccompanied by a sworn covenant indicate a plot.*

*When there is much running about and the soldiers fall into rank, it means that the critical moment has come. When some are seen advancing and some retreating, it is a lure. When the soldiers stand leaning on their spears, they are faint from want of food. If those who are sent to draw water begin by drinking themselves, the army is suffering from thirst. If the enemy sees an advantage to be gained and makes no effort to secure it, the soldiers are exhausted.*

*If birds gather on any spot, it is unoccupied.*

*Clamor by night betokens nervousness.*

*If there is disturbance in the camp, the general's authority is weak. If the banners and flags are shifted about, sedition is afoot. If the officers are angry, it means that the men are weary.*

*When an army feeds its horses with grain and kills its cattle for food, and when the men do not hang their cooking-pots over the camp fires, showing that they will not return to their tents, you may know that they are determined to fight to the death.*

*The sight of men whispering together in small knots or speaking in subdued tones points to disaffection amongst the rank and file.*

*Too frequent rewards signify that the enemy is at the end of his resources; too many punishments betray a condition of dire distress.*

*To begin by bluster, but afterwards to take fright at the enemy's numbers, shows a supreme lack of intelligence.*

*When envoys are sent with compliments in their mouths, it is a sign that the enemy wishes for a truce.*

*If the enemy's troops march up angrily and remain facing ours for a long time without either joining battle or taking themselves off again, the situation is one that demands great vigilance and circumspection.*

*If our troops are no more in number than the enemy, that is amply sufficient; it only means that no direct attack can be made. What we can do is simply to concentrate all our available strength, keep a close watch on the enemy, and obtain reinforcements.*

*He who exercises no forethought but makes light of his opponents is sure to be captured by them.*

*If soldiers are punished before they have grown attached to you, they will not prove submissive; and, unless submissive, then will be practically useless. If, when the soldiers have become attached to you, punishments are not enforced, they will still be useless. Therefore soldiers must be treated in the first instance with humanity, but kept under control by means of iron discipline. This is a certain road to victory..*

*If in training soldier's commands are habitually enforced, the army will be well-disciplined; if not, its discipline will be bad.*

*If a general shows confidence in his men but always insists on his orders being obeyed, the gain will be mutual.*

## **10. TERRAIN**

*We may distinguish six kinds of terrain, to wit: (1) accessible ground; (2) entangling ground; (3) enticing ground; (4) narrow passes; (5) precipitous heights; (6) positions at a great distance from the enemy.*

*Ground which can be freely traversed by both sides is called Accessible. With regard to ground of this nature, be before the enemy in occupying the raised and sunny spots, and carefully guard your line of supplies. Then you will be able to fight with advantage.*

*Ground which can be abandoned but is hard to re-occupy is called Entangling. From a position of this sort, if the enemy is unprepared, you may sally forth and defeat him. But if the enemy is prepared for your coming, and you fail to defeat him, then, returning being impossible, disaster will ensue.*

*When the position is such that neither side will gain by making the first move, it is called Enticing ground. In a position of this sort, even though the enemy should offer us an attractive bait, it will be advisable not to stir forth, but rather to retreat, thus enticing the enemy in his turn; then, when part of his army has come out, we may deliver our attack with advantage.*

*With regard to Narrow Passes, if you can occupy them first, let them be strongly garrisoned and await the advent of the enemy. Should the army forestall you in occupying a pass, do not go after him if the pass is fully garrisoned, but only if it is weakly garrisoned.*

*With regard to Precipitous Heights, if you are beforehand with your adversary, you should occupy the raised and sunny spots, and wait there for him to come up. If the enemy has occupied them before you, do not follow him, but retreat and try to entice him away.*

*If you are situated at a great distance from the enemy, and the strength of the two armies is equal, it is not easy to provoke a battle, and fighting will be to your [logistical] disadvantage.*

*These six are the principles connected with terrain. The general who has attained a responsible position must be careful to study them.*

*Now an army is exposed to six potential calamities, not arising from natural causes, but from faults for which the general is responsible. These are: (1) flight; (2) insubordination; (3) collapse; (4) ruin; (5) disorganization; (6) rout. Other conditions being equal, if one force is hurled against another ten times its size, the result will be the flight of the former.*

*When the common soldiers are too strong and their officers too weak, the result is insubordination.*

*When the officers are too strong and the common soldiers too weak, the result is collapse.*

*When the higher officers are angry and insubordinate, and on meeting the enemy give battle on their own account from a feeling of resentment, before the commander can tell whether or not he is in a position to fight, the result is ruin.*

*When the general is weak and without authority; when his orders are not clear and distinct; when there are no fixed duties assigned to officers and men, and the ranks are formed in a slovenly haphazard manner, the result is utter disorganization.*

*When a general, unable to estimate the enemy's strength, allows an inferior force to engage a larger one, or hurls a weak detachment against a powerful one, and neglects to place picked soldiers in the front rank, the result must be rout.*

*These are six ways of courting defeat, which must be carefully noted by the general who has attained a responsible commission.*

*The natural geography of the country is the soldier's best ally; but a power of estimating the adversary, of controlling the forces of victory, and of shrewdly calculating difficulties, dangers and distances, constitutes the test of a great general. He who knows these things, and in fighting puts his knowledge into practice, will win his battles. He who knows them not nor practices them, will surely be defeated.*

*If fighting is sure to result in victory, then you must fight, even though the ruler forbids it; if fighting will not result in victory, then you must not fight even at the ruler's bidding.*

*The general who advances without coveting fame and retreats without fearing disgrace, whose only thought is to protect his country and do good service for his sovereign, is the jewel of the kingdom.*

*Regard your soldiers as your children, and they will follow you into the deepest valleys; look upon them as your own beloved sons, and they will stand by you even unto death.*

*If, however, you are indulgent, but unable to make your authority felt; kind-hearted, but unable to enforce your commands; and incapable, moreover, of quelling disorder: then your soldiers must be likened to spoiled children; they are useless for any practical purpose.*

*If we know that our own men are in a condition to attack, but are unaware that the enemy is not open to attack, we have gone only halfway towards victory.*

*If we know that the enemy is open to attack, but are unaware that our own men are not in a condition to attack, we have gone only halfway towards victory.*

*If we know that the enemy is open to attack, and also know that our men are in a condition to attack, but are unaware that the nature of the ground makes fighting impracticable, we have still gone only halfway towards victory.*

*Hence the experienced soldier, once in motion, is never bewildered; once he has broken camp, he is never at a loss.*

*Hence the saying: If you know the enemy and know yourself, your victory will not stand in doubt; if you know Heaven and know Earth, you may make your victory complete.*

## **11. THE NINE SITUATIONS**

*The art of war recognizes nine varieties of ground: (1) Dispersive ground; (2) facile ground; (3) contentious ground; (4) open ground; (5) focal [so Griffith]; (6) serious ground; (7) difficult ground; (8) ensnaring ground [ibid]; (9) death ground [ibid].*

*When a chieftain is fighting in his own territory, it is dispersive ground [potential for desertion is high].*

*When he has penetrated into hostile territory, but to no great distance, it is facile ground [higher potential of retreat].*

*Ground the possession of which imports great advantage to either side, is contentious ground.*

*Ground on which each side has liberty of movement is open ground.*

*Ground which forms the key to three contiguous states, so that he who occupies it first has most of the Empire at his command, is a ground of focality.*

*When an army has penetrated into the heart of a hostile country, leaving a number of [hostile] fortified cities in its rear, it is serious ground.*

*Mountain forests, rugged steeps, marshes and fens—all terrean that is hard to traverse: this is difficult ground.*

*Ground which is reached through narrow gorges, and from which we can only retire by tortuous paths, so that a small number of the enemy would suffice to crush a large body of our men: this is ensnaring ground.*

*Ground on which we can only be saved from destruction by fighting without delay, is deadly ground.*

*On dispersive ground, therefore, fight not. On facile ground, halt not. On contentious ground, attack not. On open ground, do not try to block the enemy's way. On the ground of intersecting highways, join hands with your allies. On serious ground, gather in plunder [because you have no supply train]. In difficult ground, keep steadily on the march. On hemmed-in ground, resort to stratagem. On deadly ground, fight.*

*Those who were called skillful leaders of old knew how to drive a wedge between the enemy's front and rear; to prevent co-operation between his large and small divisions; to hinder the good troops from rescuing the bad, the officers from rallying their men. When the enemy's men were united, they managed to keep them in disorder. When it was to their advantage, they made a forward move; when otherwise, they stopped still.*

*If asked how to cope with a great host of the enemy in an orderly array and on the point of marching to the attack, I should say: "Begin by seizing something which your opponent holds dear; then he will be amenable to your will."*

*Rapidity is the essence of war; take advantage of the enemy's unreadiness, make your way by unexpected routes, and attack unguarded spots.*

*The following are the principles to be observed by an invading force: The further you penetrate into a country, the greater will be the solidarity of your troops, and thus the defenders will not prevail against you.*

*Make forays into fertile land in order to supply your army with food. Carefully study the well-being of your men, and do not overburden them. Concentrate your energy and hoard your strength. Keep your army continually on the move, and devise unfathomable plans.*

*Throw your soldiers into positions where there is no escape, and they will prefer death to flight. If they will face death, there is nothing they may not achieve. Officers and men alike will put forth their utmost effort.*

*Soldiers when in desperate straits lose the sense of fear. If there is no place of refuge, they will stand firm. If they are in hostile territory they will show a stubborn front. If there is no help for it, they will fight hard. Thus, without waiting to be commanded the soldiers will be constantly on their guard; without waiting to be asked, they will do your will; without restrictions, they will be faithful; without giving orders, they can be trusted.*

*Prohibit the taking of omens and do away with superstitious doubts. Then, until death itself comes, no calamity need be feared.*

*If our soldiers are not overburdened with money, it is not because they have a distaste for riches; if their lives are not unduly long, it is not because they are disinclined to longevity. On the day they are ordered out to battle, your soldiers may weep; those sitting up wetting their garments [i.e. pissing their pants] and those lying down letting the tears run down their cheeks. But let them once be brought to bay, and they will display the courage of a Chu or a Kuei [heroes of Wu and Lu respectively].*

*The skillful tactician may be likened to the Shuai Jan. Now the Shuai Jan is a snake that is found in the Ch'ang mountains. Strike at its head, and you will be attacked by its tail; strike at its tail, and you will be attacked by its head; strike at its middle, and you will be attacked by head and tail both. Asked if an army can be made to imitate the Shuai Jan I should answer, Yes. For the men of Wu and the men of Yueh are enemies; yet if they are crossing a sea in the same boat and are caught by a storm, they will come to each other's assistance just as the left hand helps the right.*

*Hence it is not enough to put one's trust in the tethering of horses and the burying of chariot wheels in the ground [to prevent the army from scattering].*

*The principle on which to manage an army is to set up one standard of courage which all must reach. How to make the best of both strong and weak—that is a question involving the proper use of ground. Thus the skillful general conducts his army just as though he were leading a single man, willy-nilly, by the hand.*

*It is the business of a general to be quiet and thus ensure secrecy; upright and just, and thus maintain order. He must be able to mystify his officers and men by disinformation and false appearances, and thus keep them in total ignorance. By altering his arrangements*

*and changing his plans, he keeps the enemy without definite knowledge. By shifting his camp and taking circuitous routes, he prevents the enemy from anticipating his purpose.*

*At the critical moment, the leader of an army acts like one who has climbed up a height and then kicks away the ladder behind him. He carries his men deep into hostile territory before he shows his hand. He burns his boats and breaks his cooking-pots; like a shepherd driving a flock of sheep, he drives his men this way and that, and nobody knows where he is going [like the wind per Y'shua the Son of Shang Ti].*

*To muster his host and bring it into danger:—this may be termed the business of the general. The different measures suited to the nine varieties of ground; the expediency of aggressive or defensive tactics; and the fundamental laws of human nature: these are things that must most certainly be studied.*

*When invading hostile territory, the general principle is, that penetrating deeply brings cohesion; penetrating but a short way means dispersion. When you leave your own country behind, and take your army across neighborhood territory, you find yourself on critical ground. When there are means of communication on all four sides, the ground is one of intersecting highways. When you penetrate deeply into a country, it is serious ground. When you penetrate but a little way, it is facile ground. When you have the enemy's strongholds on your rear, and narrow passes in front, it is hemmed-in ground. When there is no place of refuge at all, it is desperate ground.*

*Therefore, on dispersive ground, I would inspire my men with unity of purpose. On facile ground, I would see that there is close connection between all parts of my army. On contentious ground, I would hurry up my rear. On open ground, I would keep a vigilant eye on my defenses. On the grounds of intersecting highways, I would consolidate my alliances. On serious ground, I would try to ensure a continuous stream of supplies. On difficult ground, I would keep pushing on along the road. On hemmed-in ground, I would block any way of retreat. On desperate ground, I would proclaim to my soldiers the hopelessness of saving their lives.*

*For it is the soldier's disposition to offer an obstinate resistance when surrounded, to fight hard when he cannot help himself, and to obey promptly when he has fallen into danger.*

*We cannot enter into alliance with neighboring princes until we are acquainted with their designs. We are not fit to lead an army on the march unless we are familiar with the face of the country—its mountains and forests, its pitfalls and precipices, its marshes and swamps. We shall be unable to turn natural advantages to account unless we make use of local guides.*

*To be ignorant of any one of the following four or five principles does not befit a warrior prince.*

*When a warrior prince attacks a powerful state, his generalship shows itself in preventing the concentration of the enemy's forces. He overawes his opponents, and their allies are prevented from joining against him. Hence he does not strive to ally himself with all and sundry, nor does he foster the power of other states. He carries out his own secret designs,*

*keeping his antagonists in awe. Thus he is able to capture their cities and overthrow their kingdoms.*

*Bestow rewards without regard to rank; issue orders without regard to previous commissions and you will be able to handle a whole army as though you had to do with but a single man.*

*Confront your soldiers with the deed itself; never let them know your design. When the outlook is bright, bring it before their eyes; but tell them nothing when the situation is gloomy. Place your army in deadly peril, and it will survive; plunge it into desperate straits, and it will come off in safety. For it is precisely when a force has fallen into harm's way that is capable of striking a blow for victory.*

***The essence of military strategy is the facade of submitting to the enemy's agenda and, by coordinating your army against the opponent, you can kill their leader from 1,000 Li. This is called the art of accomplishing your goal by skillful craftsmanship.***

[Hill Translation - The Thousand Li stare, you might say. What Tzu is saying here, which the translators and experts didn't quite grasp, is that you will have already killed your opponent even before you left your war room because you did your homework which is why he used the exact same distance here as in chapter two. There is a lot of confusion in this whole section and that is because the experts don't realize that this whole chapter takes place deep in enemy territory hence the scorched earth policy in the next chapter.]

***On the day that you execute the order, block the frontier passes, destroy the official visas and stop the passage of all emissaries. From the Temple admonish the people to accept the terms [alliance?].***

*If the enemy leaves a door open, you must rush in. Forestall your opponent by seizing what he holds dear, and subtly contrive to time his arrival on the ground. Walk in the path defined by treaties and accommodate yourself to the enemy until you can fight a decisive battle. At first, then, exhibit the coyness of a maiden, until the enemy gives you an opening; afterwards emulate the rapidity of a running hare, and it will be too late for the enemy to oppose you. 3*

## **12. THE ATTACK BY FIRE**

*There are five ways of attacking with fire. The first is to burn soldiers in their camp; the second is to burn stores; the third is to burn supply trains; the fourth is to burn arsenals and magazines; the fifth is to hurl dropping fire amongst the enemy.*

*In order to carry out an attack, we must have means available. The material for raising fire should always be kept in readiness.*

*There is a proper season for making attacks with fire, and special days for starting a conflagration. The proper season is when the weather is very dry; the special days are those when the moon [full] is in the constellations of Sagittarius, Pegasus, and [new] in*

*Crater & Corvus, for these four are all days of rising wind [originally this would have been early and late summer respectively].*

*In attacking with fire, one should be prepared to meet five possible developments: (1) When fire breaks out inside the enemy's camp, respond at once with an attack from without. (2) If there is an outbreak of fire, but the enemy's soldiers remain quiet, bide your time and do not attack. (3) When the force of the flames has reached its height, follow it up with an attack, if that is practicable; if not, stay where you are. (4) If it is possible to make an assault with fire from without, do not wait for it to break out within, but deliver your attack at a favorable moment. (5) When you start a fire, be to the windward of it. Do not attack from the leeward.*

**A wind that rises in the daytime lasts long, but in the evening the breeze will soon die out.**

*In every army, the five developments connected with fire must be known, the movements of the stars calculated, and a watch kept for the proper days.*

*Hence those who use fire as an aid to the attack show intelligence; those who use water as an aid to the attack gain a position of strength. By means of water, an enemy may be intercepted, but not robbed of all his belongings.*

*Unhappy is the fate of one who tries to win his battles and succeed in his attacks without cultivating the spirit of enterprise; for the result is a waste of time and general stagnation.*

*Hence the saying: The enlightened ruler lays his plans well ahead; the good general cultivates his resources.*

*Move not unless you see an advantage; use not your troops unless there is something to be gained; fight not unless the position is critical.*

*No ruler should put troops into the field merely to gratify his own vanity; no general should fight a battle simply out of bravado.*

*If it is to your advantage, make a forward move; if not, stay where you are.*

*Anger may in time change to gladness; vexation may be succeeded by contentment. But a kingdom that has once been destroyed can never come again into being; nor can the dead ever be brought back by the living.*

*Hence the enlightened ruler is heedful, and the good general full of caution. This is the way to keep a country at peace and an army intact.*

### **13. THE USE OF SPIES**

*Raising a host of a hundred thousand men and marching them great distances entails heavy loss on the people and a drain on the resources of the State. The daily expenditure will amount to a thousand ounces of silver. There will be commotion at home and abroad,*

*and men will drop down exhausted on the highways. As many as seven hundred thousand families will be impeded in their labor. Hostile armies may face each other for years, striving for the victory which is decided in a single day.*

*This being so, to remain in ignorance of the enemy's condition simply because one begrudges the payment of a hundred ounces of silver in gifts and wages, is the height of inhumanity. One who acts thus is no leader of men, no present help to his sovereign, no master of victory.*

*Thus, what enables the wise sovereign and the good general to strike and conquer, and achieve things beyond the reach of ordinary men, is Intel. Now this foreknowledge cannot be elicited from spirits; it cannot be obtained inductively from experience, nor by any deductive calculation. Knowledge of the enemy's dispositions can only be obtained from other men.*

*Hence the use of spies, of whom there are five classes: (1) Native spies; (2) Insider spies; (3) Flipped spies; (4) Expendable spies; (5) Deep Cover spies. When these five kinds of spy are all at work, none can discover the secret system. This is called Compartmentalization of Information. It is the sovereign's most precious faculty.*

*Having local spies means employing the services of the inhabitants of a district. Having inward spies is making use of officials of the enemy. Having converted spies means getting hold of the enemy's spies and using them for our own purposes. Having doomed spies means doing certain things openly for purposes of deception, and allowing our spies to know of them and report them to the enemy. Surviving spies, finally, are those who bring back news from the enemy's camp.*

*Hence it is that with no one else in the whole army are there more intimate relations to be maintained than with spies. None should be more liberally rewarded. In no other business should greater secrecy be preserved.*

*Spies cannot be usefully employed without a certain intuitive sagacity. They cannot be properly managed without benevolence and straightforwardness. Without subtle ingenuity of mind, one cannot make certain of the truth of their reports. Subtlety indeed, truly subtle.*

***For there is no place where espionage can not be used.***

*If a secret piece of news is divulged by a spy before the time is ripe, he must be put to death together with the man to whom the secret was told.*

*Whether the objective is to crush an army, to storm a city, or to assassinate an individual, it is always necessary to begin by finding out the names of the attendants, the aides-de-camp, and door-keepers and sentries of the general in command. Our spies must be commissioned to ascertain these.*

*The enemy's spies who have come to spy on us must be sought out, tempted with bribes, led away and comfortably housed. Thus they will become converted spies and available for our service. It is through the information brought by the converted spy that we are able to*

*acquire and employ local and inward spies. It is owing to his information, again, that we can cause the doomed spy to carry false information to the enemy. Lastly, it is by his information that the surviving spy can be used on special occasions.*

*The end and aim of spying in all its five varieties is knowledge of the enemy; and this knowledge can only be derived, in the first instance, from the converted spy. Hence it is essential that the converted spy be treated with the utmost liberality.*

*Of old, the rise of the Yin dynasty was due to I Chih who had served under the Hsia. Likewise, the rise of the Chou dynasty was due to Lu Ya who had served under the Yin.*

*Hence it is only the enlightened ruler and the wise general who will use the highest intelligence of the army for purposes of spying and thereby achieve great results.*

*Spies are a most important element in warfare because upon them depend an army's ability to act.*

### **Appendix The Artist of War**



*David Hill 18 Oct 2003 You've got me right where I want you...*

### **Introduction**

*Having a little time on my hands, I found myself drawn to complete a critique of Samuel B. Griffith's faithful and accurate translation of Sun Tzu's *Classic on Military Strategy* (Oxford Univ. Press; London; 1971). This critique will not really touch upon Tzu's principles per se, but on Griffith's understanding of the work, overall. I will keep it as short and concise as possible, with no redundancy, and, in the process, restore a unity to the work that was lacking in his translation.*

*There are several major points that he presents that need to be corrected so as to understand Sun Tzu's work and the environment that he lived in which produced this classic; but which really does not affect his teaching but solely increases one's respect for the man that wrote the classic in the Science of War, which has remained the same for 2600 yrs, as I present an insight on his work that will challenge most of the accepted views on his book.*

### **Date of Writing**

*There are two views as to the time that Sun Tzu wrote his work. One views it by the ancient belief that it was written circa 500 BC and the other around 300 BC. Because this affects my overall view concerning the author, this point needs to be addressed. The internal evidence is his reference to the affairs of the states of Wu and Yueh in the 7th century BC, which supports the earlier date of writing (pgs 100,135). This alone should be conclusive, and the arguments the translator presents for the later date are not conclusive enough evidence to discard this ancient belief, whether taken singularly or in the aggregate.*

*The first argument (pg 2) is that if Sun Tzu did defeat Ch'u, then the historian Tso should have mentioned this great Warrior. However, the historian, as is usually the case, would have given credit for the victory to the Emperor himself, and not his general. This point is strengthened by my theory that Tzu was a foreigner. Further, this argument is presented by Yao Ch'i-heng in 1647 AD, or roughly 2,000 yrs after the fact, whereas the ancient date for the book was stated by the historian Ssu-ma Ch'ien only about 400 yrs removed from the time of writing (as near as I can tell), and is much more likely to be correct.*

*Other internal evidence supports this; as in Tzu's reference to the current agricultural climate of the Ching-t'ien or 'slave' economy and his references to the Hegemonic King (pgs 144, 138), both of which were the prevailing climate in the 7th and 6th cent. BC; and his lack of reference to cavalry (pg 11) which came into use in the third cent. BC.*

*The second argument against the earlier date (pg 7) is that the size of the armies mentioned by Tzu (100,000 pg 72) were unknown in China before 500 BC. However, this point is also brushed aside by the translator's own statement that documentation for all those years is noticeably deficient and thus impossible to make dogmatic statements concerning them. Further, Tzu's work was well known in the fourth century BC, before the printing press, and thus strongly argues for the earlier date (pg 15, 169).*

*The translator (pg 7) then says that these slave peasants could not possibly have been capable of the trained military maneuvers that Sun Tzu describes, which is actually an argument from silence as he presents no proof that this was actually true, and is thus solely his inference.*

*In support of my position I need only direct the reader to the numerous videos on the Internet showing the [Proverbial Harmony](#) of Chinese Children playing games in extraordinary tandem together. The phrase, Chinese kids are just built differently, occurs to me.*

*He then points out (pg 8) that Tzu's philosophy of generalship was completely inconsistent with traditional thought (which, in itself, is no argument against an earlier date knowing the tenacity of traditions in general), and this merely serves to emphasize my theory that it is extremely obvious that Sun Tzu was not a native of China, but was an outsider. In general, closed societies very seldom change in any major way and thus change, if it does come, usually does so from without. Some of the areas in which Sun Tzu differed from the culture of Wu will bear this out.*

*He despised divination (pg 8); taught that the general should be able to act independently of the Sovereign when necessary (pg 8); used the word Chin as a generic term for money (pg 9); emphasized the use of the crossbow (pg 9) and armored troops (pg 10); incorrectly uses certain phrases (pg 10) as they were employed at the time; introduces a new philosophy of elements (pg 10); and, of course, his superiority in the Martial Arena far and above that of the culture of the day all suggest that he was an outsider and one who had (at that time) world class professional training and experience in the field of War (pg 12 etc).*

*When we examine these points further, it answers all questions concerning the earlier date and gives us further background on this strategist. Many will, no doubt, disagree with my conclusion; however, it is obvious to me that Sun Tzu must have been involved in the Babylonian Army in some way, which was the world ruler at that time. And, if you look at his use of the word Chin and look in a Strong's concordance at number 7073 (also 7069, 7075, 7066) you will see that Chin, in Hebrew, is money and specifically money used to pay soldiers.*

*My theory is solely that Sun Tzu was from the Lost Tribes who had been deported by the Assyrians in 740 BC to Persia and other places, who were then amalgamated into the Babylonian Empire as they expanded eastward and by 500 BC produced an individual of Sun Tzu's caliber and military training which caused him to seek employment in Wu.*

*His book is actually his Employment Application, which was subsequently filed away in the Emperor's Personal Records and Archives which itself answers the question (pg 4) of there being no books of private origins at that time.*

*His disdain for divination cannot really be explained outside of an Israeli background in the culture of the world of his day. Further, his use of the word armor (which, like the crossbow, he would have been familiar with as an outsider) in the word Chia (pg 10), is also phonetically close to the Hebrew Keliy (#3627) which comes from Kalah (#2488), where the L would have been silent in the Chinese (if I am not mistaken) or lost in translation. His misuse of certain words and phrases also support his foreign origins, as his philosophy of the elements which hints of the Cabala or Babylonian Philosophy, and explains why the historian would not have mentioned him and thus give the credit of the rise of the WU Empire to a foreigner.*

*It is extremely interesting that there were major changes occurring in China at this time which is highly indicative of outside influence. The translator mentions Iron Smelting (pg 26), Confucianism (Monotheism again indicative of Hebraism - pg 8, 126, 136), Slave-to-Feudal system (pg 5, 33), the advent of the use of Money (pg 9), New Weapons (armor and*

*crossbow - pgs 9,10), Tactics (pgs 10, 20, 30, 33, 35, 36) including Conscription (pg 33) and Nationalism (pg 39).*

*It is, to me, also much more than significant that Sun Tzu divided his employment application into exactly 13 chapters, indicative of one from the Tribe of Ephraim; who had made his way to Wu for a reason.*

*This, as the translator states (pg 24) was a dynamic age in which hundreds of these warriors-for-hire wandered these countries in search of employment and, next to Love, the other universal language is that of War, and certainly a Warrior of Tzu's standing would have no problem seeking employment in a foreign country, or of actually gaining that employment. Sun Tzu was a westerner from Ephraim seeking a position in an Army in China. This can further be emphasized by this critique, for I will explain a unity to Tzu's book that even the Chinese have not noticed (as far as I know), as this continues.*

### ***Internal Unity***

*Tzu's use of the Ch'i and Cheng (pgs 42-43), which he explains as the Unpredicted use of forces and the Normal use of forces which he divides up into two groups or armies; can be compared to the Left and Right hands respectively, where the left is the hand of Control and the right is that of Power, which makes his philosophy a little easier to understand (pgs 91 etc).*

*His execution (pg 58) of the two concubines (which some Chinese historians questioned as to its actual occurrence), has yet to be fully understood.*

*First off, the Emperor embarrassed Tzu by sending him an army of women to test his ability as a general. This showed Sun Tzu that the Emperor himself needed some discipline if he was to hold onto his empire, much less expand it (note Tzu's reply, pg 59, that the Emperor only liked empty words and was not capable of putting them into practice).*

*His choice of the leaders of the Concubines was assuredly because they were, obviously, spies for a foreign government (pg 147 There is no place where espionage is not used and note that he sets the stage for this very event in that same chapter by referring to two spies in Chinese History) and a threat to the country that Sun Tzu had already decided he wanted to mold into a Hegemonic Empire. In the process of ridding the Palace of these spies, he disobeyed a command from the emperor (he had no choice in this so as to save face from the embarrassment offered by the Emperor) and earned the fear of the Emperor's entire household and the respect of the Emperor's entire Army, all at the same time. Thus he is already disciplining the Emperor and his Army for the future that he envisions for them, which will be further seen as we proceed.*

*Sun Tzu was not just filling out a job application, nor was he solely concerned with writing down a composite account of his knowledge of the Martial Arts so as to impress the Emperor and gain employment. If you read through his words (and ignore, for now, the notes by the commentators that the translator included - highlight all Sun Tzu's words), you will see that Sun Tzu had done a careful background investigation of the two countries of Wu and Yueh (and assuredly that of the other countries in the area) and probably the*

*Emperors themselves, before he decided upon which one he would support by procuring the position of general (pg 100 where I estimate the troops of Yueh as many).*

*He decided that the best chance of forming a Hegemonic Kingdom in the area, was to gain Employment as the General of the Wu army, then use that to overthrow the Emperor of Yueh, thus combining those two countries into a Kingdom (pg 135 Though the men of Wu and Yueh mutually hate one another, if together in a boat tossed with the wind, they would cooperate as the right hand does with the left), which would then be strong enough to engage Ch'u to the West and Ch'i to the North (pg 130 - When a state is enclosed by three other states its territory is focal. He who first gets control of it will gain the support of All Under Heaven or the Empire). He chose Wu primarily because their Flank was protected by the Eastern Sea of the Pacific Ocean (map pg 33).*

*What Sun Tzu was implying to the Emperor Ho-lu with his dissertation was that he could take his nation and turn it into an empire if he would allow him to do so (pg 138 When a Hegemonic King attacks a powerful state he makes it impossible for the enemy to concentrate). All of this is exactly what Sun Tzu went on to do (pg 2) when he defeated Ch'u to the west and entered Ying.*

*Thus, when we look at the chapters and discern their true meaning, we see that Sun Tzu laid out this plan in a concise form, in view of forging this Kingdom, from the start to the end of the campaign. The translator's titles for the Chapters, due to the difficulties involved in translation, hide this overall unity.*

*I would suggest:*

*1) Tactics; 2) Logistics - where dangers on pg 73 should be costs and also enraged on pg 75 should read motivated; 3) Strategy; 4) Command; 5) Control; 6) Formation; 7) Maneuver; 8) Deployment; 9) Encampment; 10) Engagement; 11) Occupation; 12) Policy; 13) Intelligence.*

*Thus, he lays out the entire process of a Military Campaign against, lets say, Yueh, from the original assessment and conscription of troops to the maneuver and encampment in preparation for employment (deployment) and engagement and the resulting occupation of the conquered territory and finally ends in the gathering of intelligence on the next country, which is where the information would come from for a proper Assessment and the development of proper Tactics for the next campaign (or in other words, right back to chapter One).*

*Thus, as the translator states, though some of Sun Tzu's information seems to be redundant (the types of ground etc) it is addressed from a different point in the overall process (i.e. - Marching over ground, Encamping on ground, Engaging on ground and Occupying captured ground). And what he did with this employment application was to give the Emperor a specific blueprint and plan of attack to bring his nation to Empire status and thus to bring Order to the Region where Chaos was having its sway.*

*So, this is not just a book on the Art of War, as important as that subject is to the State. It is actually a discourse of controlling the Power of the Necessary Evil in order to bring Order out of Chaos and thus to bring Peace and Civilization to a Nation or group thereof.*

*And since that Power is controlled by the General as the Precious Jewel of the State then this book is, actually, a Self-Portrait of the Artist of War.*

## **Footnotes**



### **1) Silver Rigging**

*July 8, 2022 Anno Domini*

Nevertheless, if the extrapolated prices in the constant above-ground silver stockpile scenario are adjusted for a 92.4% increase in world silver stocks, the estimated price of an ounce of 0.999 fine physical silver bullion ranges from \$AUD 400.99 to \$AUD 1,544.14 per ounce as outlined in Table 3[8].

Table 3: The extrapolated price of silver adjusted for the growth in world silver stocks

Currency (M0)	M1	M3	Broad Money
\$AUD Price of 0.999 Fine Silver Per Ounce	\$AUD 400.99	\$AUD 1,544.14	\$AUD 828.24

*At its current value 1,000 ounces of silver would be about \$25,000 which is not a practical amount of money for that large of an army in the field for one day. This has always nagged at me until today when I remembered that the price of Gold and Silver is currently being*

*artificially suppressed which is why the Secret Service started an investigation into JP Morgan for Gold Rigging just before Coronavirus hit.*

*The actual value of Silver is about \$1,100 an ounce which would then yield a sum total of about \$1 Million a day which is about right. To simplify this more you could say \$10 a day per troop. Some might say this is a little low, however, I lived on \$5 a day for about a year while homeless and recycling for food in Santa Ana, so this is actually a good rough estimate. Five for food and five for materials. So, those 200,000 troops we're sending to Poland, for instance, are gonna cost us about \$2 Million per day, at least.*

*This shows the timeless value of Gold and Silver as currencies and that those markets are being manipulated and the true genius of the Artist of War as the precious Jewel of the State.*

## **2) The Deadliest Predator**



The Falcon is the fastest animal on the planet clocked at speeds in excess of 240 mph when in a power dive which would generate kinetic energy bordering on that of a rampaging bull elephant and making it, potentially, the deadliest predator in the animal kingdom which lends itself to Tzu's title of this chapter - kinetics.

The fastest motorcycle is only 200 mph. The Kinetic Energy of a three pound Peregrine Falcon traveling 240 mph is 7800 Jules or about 10 Horsepower which, one would assume, borders on that of one Bull Elephant power. A horse weighs about a thousand pounds and an elephant about ten thousand.



### **3) Innuendos**

The experts, linguistic and strategic, missed the heavily veiled innuendo here between a shy maiden and a horny whabbit (I'm not kidding - if he was solely talking about speed he would have used a falcon as a symbol) but any enlisted boy can connect those dots, same with wetting one's garment.

### **4) Ten Lost Tribes in China**



Eighteen Years ahead of my time, hey.

Guess what happens eighteen years from now...

### **5) Gold Rigging**

**Peter Hambro: BIS, Central Banks Are Rigging Gold Market Using Bullion Banks' Paper Gold**



*Gold market rigging is done to **hide the perception of inflation... Bullion banks do the dirty work** for the central banks by manufacturing an unlimited supply of paper gold.*

SAT JUL 9, AT 7:30 AM

15,294

61

NOTE THE DATE ...

They responded to this updated post the very next day...

**PDF**